COMMONWEALTH OF VIRGINIA

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P.C.S.A. Executive Summary – Draper Aden 2018 Report

The Board of Directors were asked to conduct an assessment of the condition of the P.C.S.A. infrastructure; to estimate and prioritize the maintenance elements resulting from the review and to recommend a strategic map, including rate analysis, and to report the findings to our customers.

A study was conducted to quantify a response to our customers' request to provide them with better, more comprehensive, information for consideration of future rate and structural revisions. An abbreviated summary of this information was presented in at our July 17, 2018, public hearing and is available for review on the Authority's webpage.

The Pulaski County Public Service Authority granted the P.C.S.A. a one-time debt forgiveness of \$10,000 coupled with an 18 month 0% interest loan for the funding of the study. The Public Service Authority has an interest in the results as they conduct the maintenance on the P.C.S.A. system and will use this data to provide refined quotations for ongoing efforts.

In order to reduce the overall cost of the project, the Board decided to focus the initial study on the oldest portion of the system – the original footprint of the Fairlawn community. It is envisioned the Authority will use this same approach to analyze additional portions of the network as funds allow and it is anticipated the final step of the investigation will likely occur in the 5 to 10 year horizon

Overall, the system is in slightly better condition than what we feared. Unfortunately, there are areas that require attention in the near term which will drive our costs to a higher level than the current rate structure supports. It is estimated the anticipated assessment and maintenance costs, which are in addition to the costs to operate the system, will exceed \$750,000 over the next 10 years.

The Authority studied multiple rate scenarios with the understanding we have many customers who are not able to support a sizeable increase. Additionally, as our costs are directly proportional to the volume of flow, it is recommended our billing structure be modified to bill upon usage.

If for any reason should you have any questions, please do not hesitate to contact a P.C.S.A. Board member.